DEPARTMENT OF HEALTH & HUMAN SERVICES

ADMINISTRATION FOR CHILDREN AND FAMILIES
370 L'Enfant Promenade, S.W.
Washington, D.C. 20447

November 19, 2003

To: David L. Shorts
Director
Equal Opportunity and Civil Rights Staff
Department of Health and Human Services
6th Floor, Aerospace Building
370 L'Enfant Promenade, S.W.
Washington, D.C. 20447

Subject: Formal Compliant of Discrimination

This is to advise you that I would like to file a Formal Compliant of Discrimination in that the Alternative Dispute Resolution Mediation process was unsuccessful in resolving my issues and concerns regarding non selection to a GS-11, Grants Management Specialist position. I will sign a hard copy of this e-mail and deliver it to your office to make this an official request.

Sincerely yours,

Catherine Silver

Cc: Willie H. Sessoms
EEO Counselor

EXHIBIT
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EXHIBIT 2
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